



Joint Advisory Group Meeting

Interstate Bridge Replacement Program

December 17, 2025

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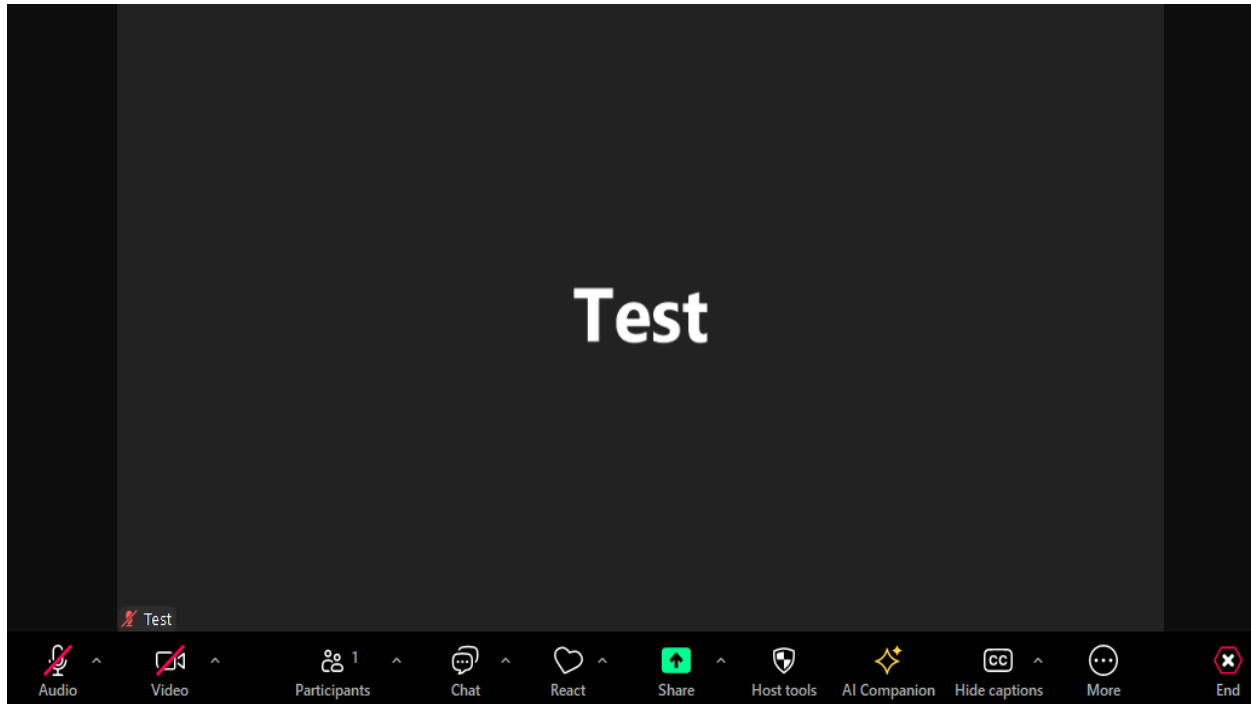
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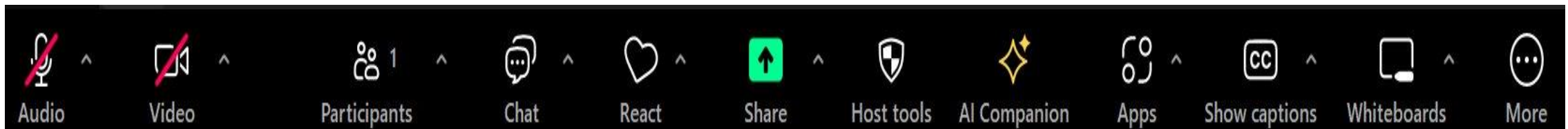
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ASL Interpretation

- ▶ There is an ASL interpreter in addition to closed captioning.
- ▶ To make sure the interpreter is always visible please right click their video and select spotlight video.
- ▶ For those watching on YouTube, when we screenshare, you will be able to see the slideshow, closed captioning and the ASL interpreter. You will still be able to hear different people speaking but may not see them.

Meeting Participation Tips

- ▶ Thank you for joining us today!
- ▶ Please join audio by either phone or computer, not both. We encourage panelists to turn on your video.
- ▶ Please keep your audio on mute when not speaking.
- ▶ If you experience technical difficulties, please contact Program staff at: (971) 421-3849

Our Advisory Group Meeting Space

- ▶ Put relationships first
- ▶ Keep focused on our common goal
- ▶ Notice power dynamics in the room
- ▶ Create a space for multiple truths & norms
- ▶ Be kind and brave
- ▶ Look for learning

Public Input Instructions

- ▶ There will be an opportunity to provide brief public input later in the meeting (around 5:40 PM).
- ▶ Verbal public comment will be welcome in the Zoom Webinar during the designated time, with the option to turn on your web camera.
 - Please use the link located in the meeting description on the YouTube meeting page or on the IBR CAG+EAG meeting webpage.
 - Commenters will not be allowed to share their screens and will be removed from the room once the public comment period concludes.
- ▶ **To comment by phone:**
 - Dial: +1 669 900 6833 or +1 408 638 0968
 - Enter meeting ID: 897 7533 8358, passcode: 701942
 - Dial *9 to raise your hand
 - After you are invited to speak, dial *6 to unmute yourself



Meeting Agenda

Time	Topic
4:00 p.m.	Welcome
4:10 p.m.	Program Updates
4:35 p.m.	Community & Small Business Outreach
4:50 p.m.	Advisory Group Feedback
5:10 p.m.	Open Discussion
5:40 p.m.	Public Comment
5:50 p.m.	Wrap up and Gratitude



Welcome

Dr. Roberta Hunte, EAG Facilitator
Ed Washington, CAG Co-chair



Interstate Bridge Replacement Program

Program Updates

Greg Johnson, Program Administrator
Carley Francis, Incoming Interim Program Administrator





Key Milestones

Fall 2025

- ▶ Biological Opinion
- ▶ Updated Navigation Impact Report submitted to Coast Guard

Early-Mid 2026

- ▶ U.S. Coast Guard decision on Preliminary Navigation Clearance Determination
- ▶ Final Supplemental Environmental Impact Statement
 - Section 106 Programmatic Agreement submitted as an appendix to the Final SEIS
- ▶ Amended Record of Decision (ROD)

Mid-Late 2026

- ▶ Bridge Investment Program grant obligation deadline
- ▶ Start process to hire the construction contractor for bridge replacement

Recent Activities

- ▶ City of Portland Program Area Tour – Sept. 16
- ▶ Clark County Latino Youth Leadership Conference – Oct. 3
- ▶ Dozer Days – Oct. 3-5
- ▶ Oregon Freight Advisory Committee – Oct. 8
- ▶ PacTrans Conference – Oct. 11
- ▶ C-TRAN Board – Oct. 14
- ▶ PNW Construction Expo – Oct. 16
- ▶ ENR Seattle Infrastructure Forum – Oct. 20
- ▶ Downtown Vancouver Stakeholders Forum – Oct. 21
- ▶ COMTO Fireside Chat – Nov. 11
- ▶ Portland Metro Chamber – Nov. 12
- ▶ Urban Design Panel – Nov. 18



Pacific Northwest Construction Expo

- ▶ IBR Program staff tabled and provided a presentation at the event held Oct. 16 at the Portland Expo Center:
 - Co-hosted by the Association of General Contractors Oregon-Columbia Chapter and National Association of Minority Contractors-Oregon.
 - Staff interacted with more than 200 individuals representing various types of businesses across the region's construction industry.
 - Presentation highlighted upcoming procurement and contracting plans.
 - Engagement throughout the day highlighted enthusiasm for future opportunities with the IBR Program.





Bridge Configuration

- ▶ The Program recently submitted an updated Navigation Impact Report to the Coast Guard.
 - All concerns expressed in the Coast Guard’s 2022 preliminary determination have been addressed and documented.
 - After review of the updated NIR, the Coast Guard announced a 30-day navigation comment period that ends on January 11.
- ▶ A decision from the Coast Guard on bridge height is expected in early 2026.
- ▶ Fixed and movable span configurations are both moving forward in the NEPA process while the Program continues work to seek a revised bridge height determination.
- ▶ If a movable span is selected, it is expected to impact factors such as the construction timeline and estimated cost.

River User Agreements

- ▶ **Over the past three years, the IBR Program has:**
 - Conducted extensive analysis, outreach and coordination to better understand the potential impacts resulting from a fixed vertical navigation clearance of 116 feet.
 - Engaged independent experts to assess potential impacts based on industry data and information provided from river users.
 - Completed an additional independent assessment which validated that the process supporting river user agreement negotiations were appropriate and adequate.
- ▶ **Oregon and Washington reached agreements with the four river users identified as potentially impacted by a fixed-span.**
 - River user agreements represent a fraction of building and maintaining a movable span bridge.
 - Payments will not be made unless the U.S. Coast Guard permits a fixed-span bridge and construction is initiated.
- ▶ **Reaching agreements with the impacted river users and submitting the NIR demonstrates to the U.S. Coast Guard that the Program has addressed potential impacts to the identified river users.**

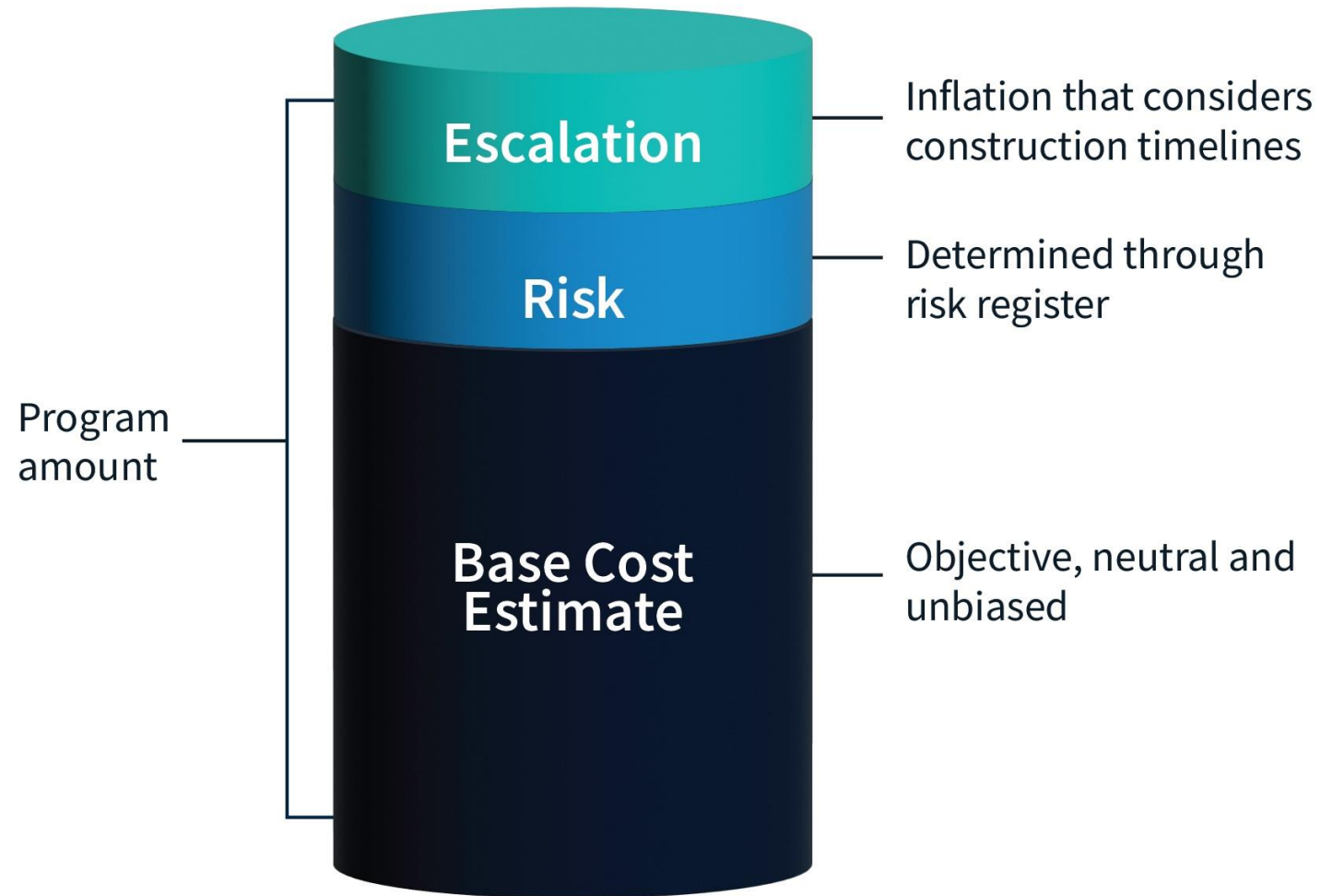
Update on Cost Estimate Development

- ▶ **The Program continues to develop the cost estimate and will not have an update this month.**
 - The Program will share updated cost information when outcomes from key decisions are factored into the estimate and delivery schedule.
- ▶ **We anticipate a decision from the U.S. Coast Guard in early 2026 regarding bridge height.**
 - This decision will determine whether the Program builds the proposed fixed-span replacement bridge and allows the Program to confirm the schedule for an Amended Record of Decision.
 - This information is necessary to complete an accurate and comprehensive cost estimate.

National Industry Trends

- ▶ **Transportation projects nationwide and regionally are experiencing inflation, higher construction bids, and changing market conditions.**
 - Materials costs — especially those needed to deliver bridge and heavy civil projects such as steel and concrete — are seeing sharp increases.
 - These cost increases not only impact the materials to construct the Program investments but also supplies that contractors use.
- ▶ **We are closely watching construction industry trends and how transportation projects across the country are addressing challenges associated with increased costs.**
 - Using alternative delivery methods such as Progressive Design Build may provide opportunities to increase competition during procurement and encourage innovation during design and construction.
- ▶ **The IBR Program is working to identify the best path to start construction activities within the funding available.**

Cost Estimate Process



Next Steps

- ▶ Complete the updated cost estimate after receiving key decisions.
- ▶ Update the construction sequencing and funding strategy to advance the first set of investments towards delivering the full Program, consistent with what is being studied within the federal review process.
- ▶ Continue our work to ensure a successful transition from environmental and planning to delivery and construction.



Community Outreach & Small Business Support

Hannah Williams, Community Engagement

Number of Engagements Per Event

WA Tabling Events

- ▶ Vancouver: - Multicultural Resource Fair - Latino Community Resource Group (LCRG) (72)
- ▶ Vancouver: Juneteenth - Odyssey World (107)
- ▶ Vancouver: Open House Ministries Block Party (95)
- ▶ Vancouver: Eastside Community Picnic and National Night Out (56)
- ▶ Vancouver Saturday in the Park Pride – Southwest WA Pride Alliance (189)
- ▶ Vancouver: Family Fun Day (70)
- ▶ Vancouver: Vietnamese Community of Clark County Moon Festival (79)
- ▶ Vancouver: Dia de Los Muertos (76)
- ▶ Vancouver: Old Apple Tree Festival (79)

OR Tabling Events

- ▶ Portland: Juneteenth Oregon (56)
- ▶ Portland: NE Cully Sunday Parkways – Sunday Parkways (50)
- ▶ Portland: El Grito Day 1 & 2 – Lara Media (78)
- ▶ Portland: Annual Picnic – Bridgeton Neighborhood Association (BNA) (51)
- ▶ Portland: Kenton Farmers Market (42)
- ▶ Portland: St Johns Farmers Market (33)
- ▶ Portland: Portland Pride*
- ▶ Portland: Providence Bridge Pedal (133)
- ▶ Portland: Concert in the Park: LaRhonda Steele & Friends (88)
- ▶ Portland: NAYA Neerchokikoo Powwow (88)

Total Documented Engagements

- ▶ 1396

Number of Engagements per Workforce Tabling Events

WA Tabling Events

- ▶ Vancouver: Dozer Days (535)
- ▶ Vancouver: Meet the Contractors (71)

OR Tabling Events

- ▶ Portland: East County Youth Summit (108)
- ▶ Portland: Meet the Buyers (52)

Total Documented Engagements

- ▶ 766













Advisory Group Feedback

Lisa Keohokalole Schauer, CAG Facilitator
Megan Elliott, Public Affairs
Fabiola Casas, Community Benefits Lead

Advisory Group Outreach Process

Process	Components	June/July	August	September
Data Collection	Interviews: Facilitators, Co-Chairs			
	Workshops: ELT, Equity Council, Design, PLT, Task Leads			
	Direct Outreach: Current Advisory Group Members			
	Survey: Current / Past Advisory Group Members			
	Research: Best Practices			
Evaluation / Assessment	Charter Review: CAG, CBAG, EAG			
	Member meeting attendance data analysis			
	Develop outreach themes			

Assessment Methodology Outcomes

IBR Advisory Group Historical Data Review

Review of **3** advisory group charters,
112 total meeting attendance
records, summaries and materials.

- 46 CAG Meetings
- 46 EAG Meetings
- 20 CBAG Meetings



Facilitator / Co-Chair / Lead Interviews

3 interviews with **6** participants.

- 2 In-Person
- 1 Virtual



IBR Leadership Small Group Workshops

5 total workshops & Mentimeter polls.

- 1 In-Person and 4 Virtual

• Design team, Equity Council, Executive Leadership Team, Joint CAG + EAG Strategy meeting, Task Leads



Past & Current Member Survey

30 total survey responses.

- 12 CAG
- 8 EAG
- 1 EAG/CBAG
- 8 CBAG
- 1 CAG/CBAG



Direct Member Outreach

3 rounds of outreach
to CAG/EAG members.



2023/2024 CAG Members & Co-Chair Interviews

21 interview notes reviewed.



Best Practices Research

19 projects (15 local, 4 national)
and **28** corresponding committees.



****NOTE:** Best Practices Research was informed by the IBR team but
conducted on comparable regional and national projects

Assessment Themes: *Results*

▶ Meeting Attendance

- Steady decline year over year in CAG and EAG (with the exception of 2025 EAG)
- Avg. Attendance was comparable across all Advisory Groups
- No obvious difference between "Appointed" and "At-Large" members

▶ Drop Rate

"Dropped" marked in the year they missed the majority of meetings

- Increased significantly in 2023 for both CAG (11 members – 33.3%) and EAG (11 members - 34.4%)
- Significantly **lower** avg. drop rate in CBAG
 - Those who joined CAG & CBAG had significantly **higher** drop rates

▶ New Member Recruitment

- Recruitment and onboarding of new members did not keep up with dropped members
 - Overall member numbers shrunk over time

Assessment Themes: *Results*

Member Sentiment - Survey Rank: 1 out of 5

Advisory Group Affiliation:	CAG	EAG	CBAG	Dual Membership	Total Average
I understood the purpose of the advisory group	4.33	4.14	4.43	4.33	4.31
Meeting agendas and materials were clear and well-organized.	4.67	4.14	4.43	4.33	4.39
The group was facilitated in a way that encouraged productive dialogue.	4	4.29	4.71	3	4
My time and input were respected during meetings	4.33	4.14	4.57	3.67	4.18
I received timely and relevant information to support participation.	4.25	4.29	4.14	4.33	4.25
I felt informed about how my feedback would be used.	3.25	4.29	3.71	3	*3.56
A diverse range of perspectives were present in the group	4.5	4	4.43	4.67	4.40
I felt comfortable and encouraged to share my point of view.	4.58	4	4.71	4	4.32
The advisory group reflected the communities most affected by the Program.	4.25	3.86	4.29	4	4.1
My participation influenced decisions or shaped Program direction.	3.17	3.29	3.86	3	*3.33
The group provided meaningful input to the IBR Program.	4	3.71	4.29	3.33	*3.83
I would participate in a similar advisory group again.	3.92	4.14	4.71	4	4.19

Assessment Themes: *Results*

What we heard throughout the internal assessment of CAG, EAG, and CBAG:

► Strengths

- Advisory groups **added legitimacy** and **some transparency** for the program by creating trusted **two-way communication** with community.
- Members built **valuable relationships** and **advocacy networks**.
- CBAG's **time-bound, clearly scoped objectives** led to **actionable results and engagement**.

► Barriers / Challenges

- **Limited decision-making authority and program uncertainties** (budget, approvals, timelines, design details) made it difficult for members to provide impactful input.
- **Difficulty sustaining long-term engagement and energy** with technical agendas and multi-year processes.

► Opportunities for Improvement

- Provide clearer definition of **group role, purpose, and scope of influence**.
- Strengthen **feedback loops** showing **how input is / can be used**.
- Make **meetings more interactive, member-driven** and **engaging** vs. presentation-heavy.
- Adjust **meeting cadence and duration** to balance depth of engagement with **manageable time commitment**

YoY Accomplishments: CAG

► 2021

- Supported the development of or provided input on the:
 - *2021 Community Engagement Approach*
 - *Program's Purpose & Need*
 - *Community Vision and Values statement*
 - *6 Listening Sessions and Community Working Groups*

► 2022

- Provided feedback on elements of the Modified LPA including high-capacity transit mode, number of auxiliary lanes and Hayden Island interchanges for the Modified LPA, using the Community Values & Priorities as a north star for community voice

► 2023

- Discussed and offered feedback on the Program's cost estimate, Section 106, urban design elements community benefits recommendations, Draft SEIS and public comment period
- Supported IBR 2023 community engagement planning and priorities
- Shared vision on the Program area communities' wellbeing post-construction

► 2024

- Provided input on the following:
 - *Vancouver Waterfront and Hayden Island Transit Stations*
 - *Program workforce study*
 - *Toll scenario development and outreach*
 - *Community health analysis*
 - *Community Benefit Recommendations*
 - *Draft SEIS public engagement and accessibility*

► 2025

- Reviewed continued community benefit recommendations, health impact data, and architectural design elements
- Provided individual insights on the CAG member experience for advisory group recommendation

YoY Accomplishments: *EAG*

► 2021

- Helped define principles and shared goals for community-centered planning
- Discussed concerns about displacement and project accountability.

► 2022

- Offered input on how community priorities could be reflected in planning tools and future benefit-sharing strategies
- Emphasized the need for clear measures of progress.

► 2023

- Gained a better understanding of cultural preservation practices and reviewed early visuals of project designs
- Raised important questions about job readiness and workforce access

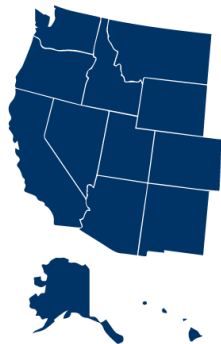
► 2024

- Shared recommendations on station accessibility, signage, and community amenities

► 2025

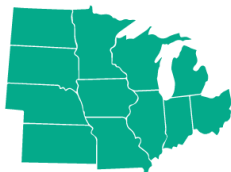
- Reviewed community benefit recommendations, health impact data, and architectural design elements
- Voiced support for clearer public communication and continued collaboration during implementation

Research: *Project Example*



U.S. Region: West

- Olympia, WA / Vancouver, WA**
Washington Indian Transportation Policy Advisory Committee (WITPAC) & SW WA RTC RTAC
- Vancouver, WA**
Vancouver, WA — T&MC and C-TRAN CCAC
- Seattle, WA**
Sound Transit — COP
- Seattle, WA**
Alaskan Way Viaduct / SR-99 Tunnel — SAC & Leadership Group
- Seattle, WA**
WSDOT SR-520 Montlake Project — Community Workgroups
- BI-STATE**
Hood River, OR / White Salmon, WA
Hood River-White Salmon Bridge — Authority & Aesthetics Committee
- McMinnville, OR**
McMinnville Third Street Improvement — PAC & TAC
- Oregon City, OR / West Linn, OR**
Oregon City-West Linn Ped/Bike Crossing — PAC
- Portland, OR**
I-5 Rose Quarter — HAAB, COAC, ESC
- Portland, OR**
Earthquake Ready Burnside Bridge — CDAG
- Portland, OR**
TriMet 82nd Avenue Transit Project — CAC
- Portland, OR**
Portland Transit Mall — PMMI
- Portland, OR**
Port of Portland — PDX CAC
- Portland, OR / Salem, OR**
Oregon Tolling — EMAC & RTAC
- Salem, OR**
Oregon ODOT Advisory Committee Guidance (HB 2985)
- Denver, CO / Aurora, CO**
Denver T-REX — Policy & Technical Committees



U.S. Region: Midwest

- Detroit, MI**
Gordie Howe International Bridge — Local Community Group
- BI-STATE**
Cincinnati, OH / Covington, KY*
Brent Spence Bridge Corridor — PAC
**Located between 2 regions*
- BI-STATE**
Evansville, IN / Henderson, KY*
I-69 Ohio River Crossing — RCAC
**Located between 2 regions*
- BI-STATE**
Jeffersonville, IN / Louisville, KY*
Ohio River Bridges Project — BSHCT
**Located between 2 regions*



U.S. Region: North

- New York, NY**
MTA Second Avenue Subway — CACs
- Brooklyn (NYC) / Queens (NYC), NY**
Kosciuszko Bridge — SAC & IAAC



U.S. Region: South

- Baltimore, MD**
Baltimore Red Line — CAT
- BI-STATE**
Covington, KY / Cincinnati, OH*
Brent Spence Bridge Corridor — PAC
**Located between 2 regions*
- BI-STATE**
Henderson, KY / Evansville, IN*
I-69 Ohio River Crossing — RCAC
**Located between 2 regions*
- BI-STATE**
Louisville, KY / Jeffersonville, IN*
Ohio River Bridges Project — BSHCT
**Located between 2 regions*

23 projects (15 regional, 8 national)
31 corresponding advisory groups

Identified best practices in relation to:

- Membership, term limits, meeting cadence, work plan topics, delivery method



Open Discussion

Lynn Valenter, CAG Co-Chair

Advisory Group Feedback

- ▶ **Reflecting on your time with the Advisory Group, what key takeaways stand out for you?**
- ▶ **What recommendations do you have to strengthen and guide the program's ongoing commitment to meaningful community engagement moving forward?**



Public Comment

Comment Instructions

To make a verbal comment:

- ▶ To make a live comment via phone, dial: +1 669 900 6833 or +1 408 638 0968
 - Meeting ID: 897 7533 8358
 - Passcode: 701942
- ▶ Dial *9 to raise your hand
- ▶ The facilitator will call on participants to provide comment
- ▶ Dial *6 to unmute yourself
- ▶ Please provide your name and affiliation
- ▶ 10-minute timeframe will be divided among the number of requested speakers

If we run out of time and you have not had a chance to speak, you can still provide comments after the meeting.



Comment Instructions

To submit comments after the meeting:

- ▶ Fill out the comment form on the program website or email your comments to info@interstatebridge.org with “CAG+EAG Public Comment” in the subject line.
- ▶ Call **360-859-0494** (Washington), **503-897-9218** (Oregon), **888-503-6735** (toll-free) and state "CAG+EAG Public Comment" in your message.
- ▶ Written comments need to explicitly say “**CAG+EAG Public Comment**” in the subject line or in the body of the message for them to be identified and distributed to CAG and EAG members.
- ▶ All written comments must be received prior to 48 hours in advance of each upcoming meeting in order to be distributed to advisory group members. Comments received after that point will be distributed to members in advance of their next meeting.



Wrap Up & Gratitude

IBR Program Leadership
Lynn Valenter, CAG Co-Chair
Ed Washington, CAG Co-Chair



Thank you!

For more information contact:

info@interstatebridge.org | www.interstatebridge.org

360-859-0494 | 503-897-9218 | 888-503-6735

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