



# IBR Executive Steering Group Meeting

April 29, 2021

8:00 – 10:00 a.m.

[www.interstatebridge.org](http://www.interstatebridge.org)

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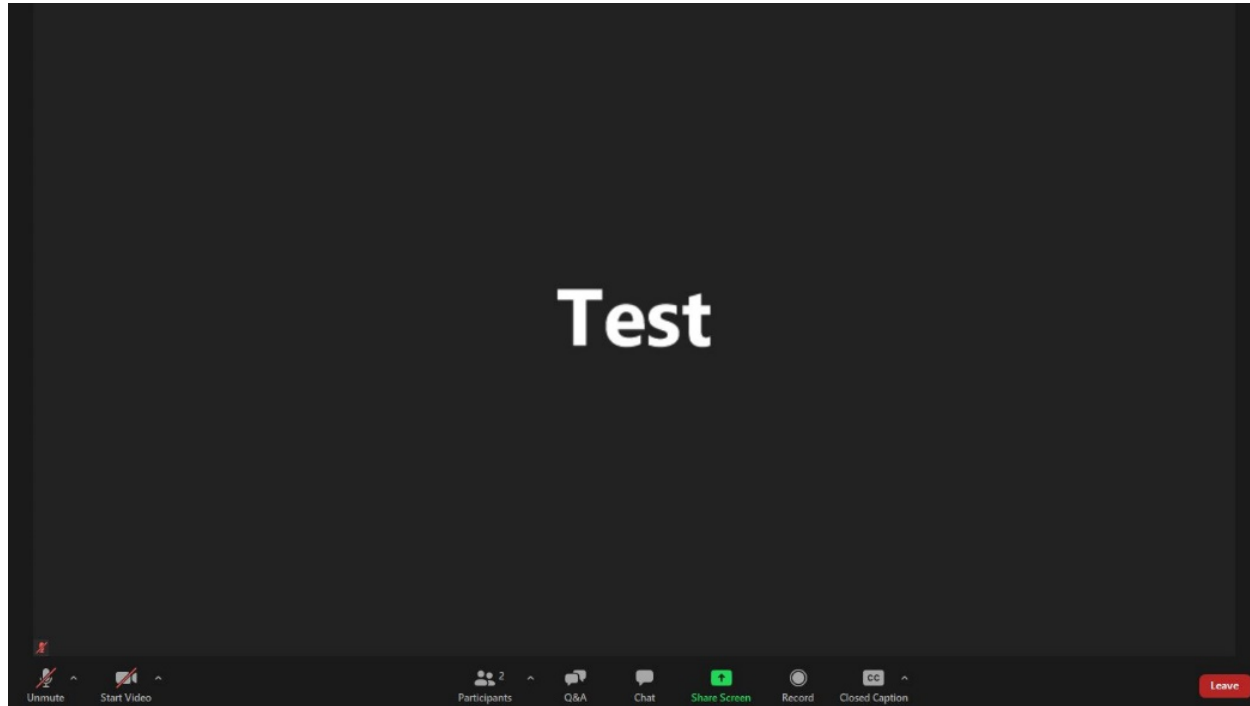
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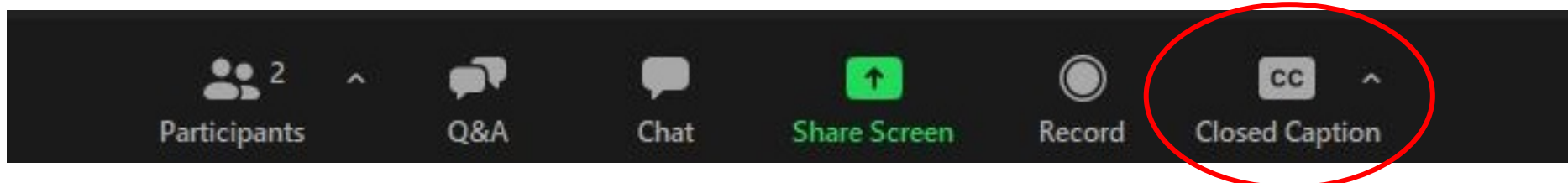
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1. At the bottom middle of your screen, you should see a menu of options. If you can't see the menu, hover your mouse over the bottom middle of the screen.
2. Click on the “CC” icon and a separate window with captions will appear.



# Webinar Participation Tips

- ▶ Thank you for joining us today!
- ▶ Please join audio by either phone or computer, not both. We encourage panelists to turn on your video.
- ▶ Please keep your audio on mute when not speaking.
- ▶ If you experience technical difficulties, please contact program staff at:  
**(360) 329-6744**

# Public Input Instructions

- ▶ There will be an opportunity to provide brief public input later in the meeting today.
- ▶ To submit input after the meeting:
  - Email comments to [info@interstatebridge.org](mailto:info@interstatebridge.org) with “ESG Public Comment” in the subject line
  - Call 888-503-6735 and state “ESG Public Comment” in your message



# Welcome, Introductions, and Brief Updates from Around the Region

# Program Updates

- ▶ **Greg Johnson, Program Administrator**
  - Welcome
  - Updates since the March 17 ESG meeting
- ▶ **Executive Steering Group Members**
- ▶ **Deb Nudelman, Facilitator**



# Meeting Agenda

Time	Topic
8:00-8:15 am	Welcome, Introductions, Proposed Agenda, and Updates
8:15-8:45 am	Information: Recent Federal Guidance and Proposed Approach Moving Forward
8:45-9:25 am	Discussion and Feedback: Preparing for the May 20 ESG Meeting and Recommendation to the Bi-State Legislative Committee
9:25-9:35 am	Opportunity for Public Input
9:35-9:50 am	Information: Report Out on Recent Legislative Discussions Regarding the IBR Program
9:50-10:00 am	Confirm Upcoming Meeting Topics, Next Steps, and Summary
10:00 am	Adjourn



# Meeting Ground Rules

- ▶ Honor the agenda
- ▶ Listen to understand and ask questions to clarify
- ▶ Focus on the substance and content, soft on people and their style
- ▶ Seek common ground
- ▶ Provide a balance of speaking time





# Information:

## Update on Recent Federal Guidance and Proposed Approach Moving Forward

# This is a unique program with a unique pathway guiding our work forward.

- Recent discussions with federal partners suggest the program does not have flexibility to modify the Purpose and Need and Vision and Values without the program being treated as a new project.
- The program is committed to utilizing and updating past work to:
  - maximize past investment
  - support efficient decision-making
  - best position the program to be competitive for future federal funding opportunities



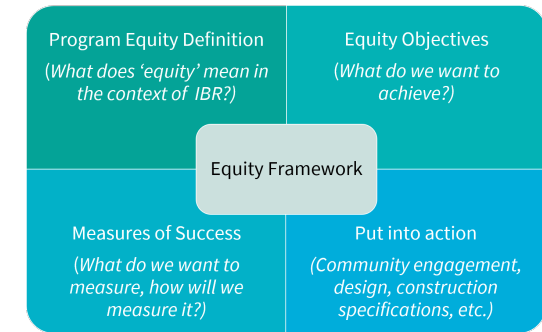
# We are identifying the changes needed to update and improve upon past work.

- The program will work with partners to identify what has changed contextually and physically to help determine what design options should be considered.
- Stakeholder and community input will continue to inform how we conduct the program and what outcomes are developed.
- Community values and priorities – including commitments to equity and climate – will be used to develop screening criteria for design options and help shape the details of the future solution.

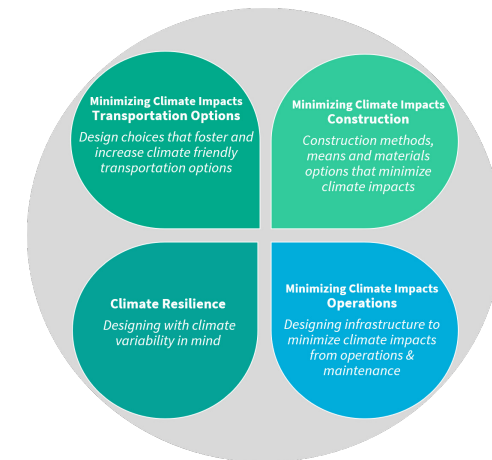


# We are committed to embedding equity and climate into the program.

- The program is continuing to work to embed equity and climate considerations throughout the program in actionable and measurable ways.
- Input received from partners and the community on values and priorities is being used to develop equity and climate frameworks and corresponding performance measures.
- Work with advisory groups and partner agencies will shape these critical components over the coming months.

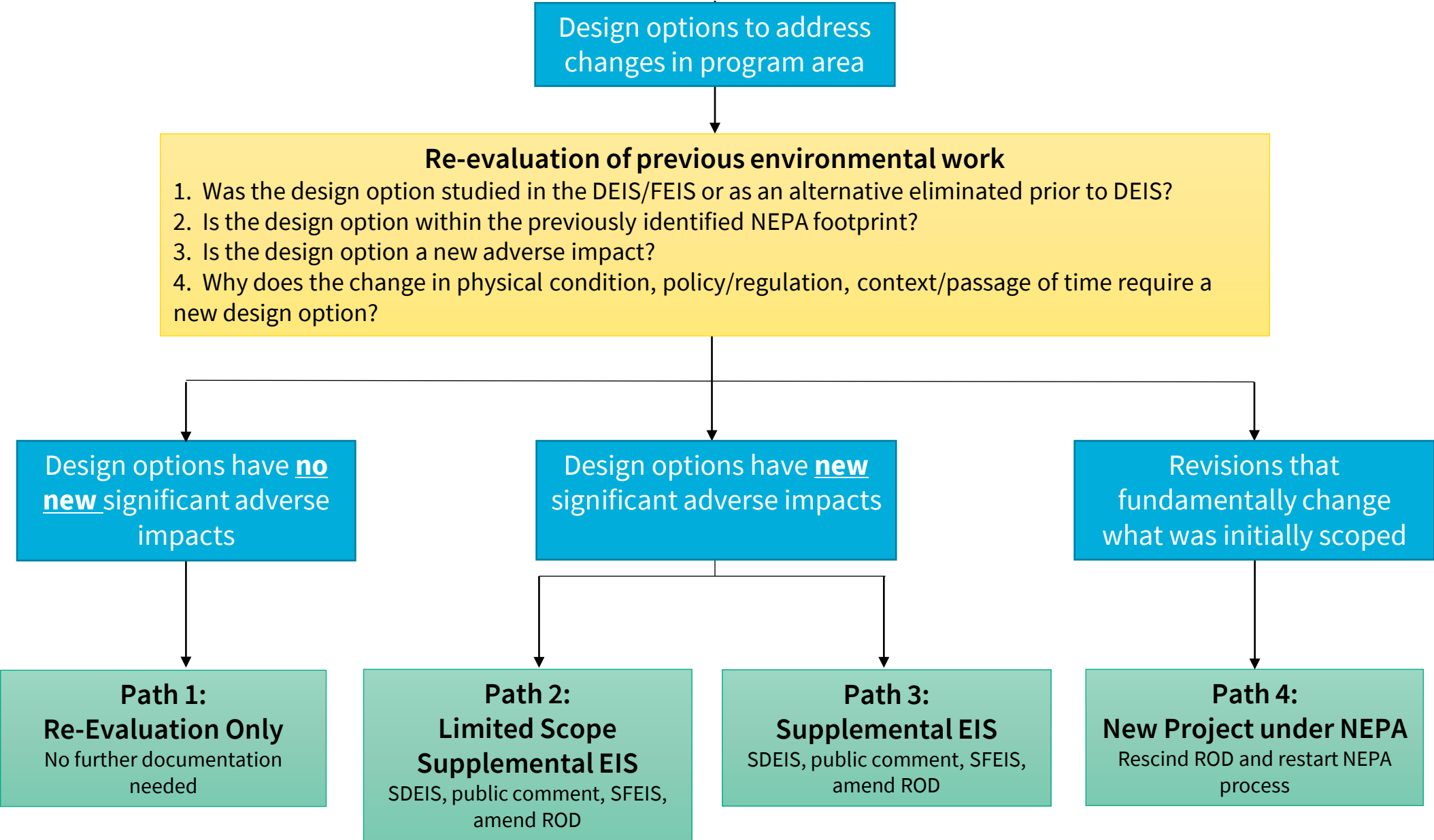


Equity Framework

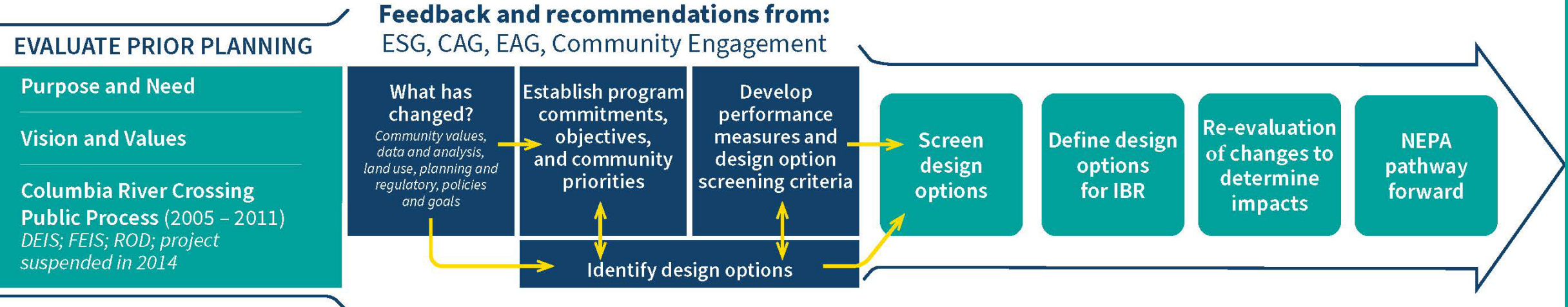


Climate Framework

# Four Environmental Process Pathways



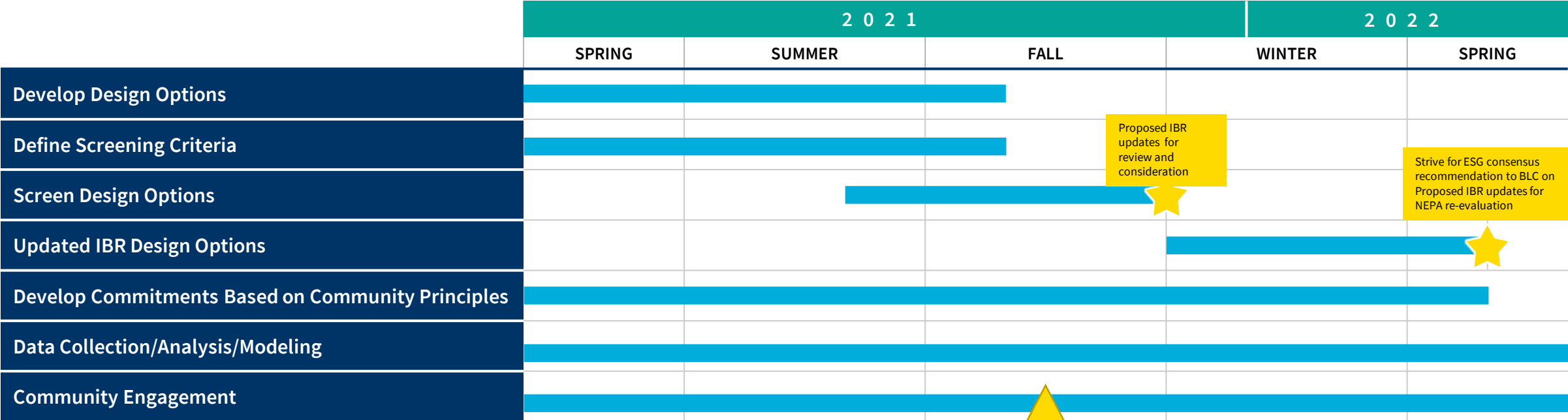
# Updating Program Environmental Documentation



NEPA: National Environmental Policy Act  
 DEIS: Draft Environmental Impact Statement  
 FEIS: Final Environmental Impact Statement  
 ROD: Record of Decision

ESG: Executive Steering Group  
 EAG: Equity Advisory Group  
 CAG: Community Advisory Group

# Draft Updated Schedule



Targeted Community Engagement Efforts

Proposed IBR updates for review and consideration

Strive for ESG consensus recommendation to BLC on Proposed IBR updates for NEPA re-evaluation

BLC: Bi-State Legislative Committee  
ESG: Executive Steering Group



# Understanding Changes and Exploring Design Options

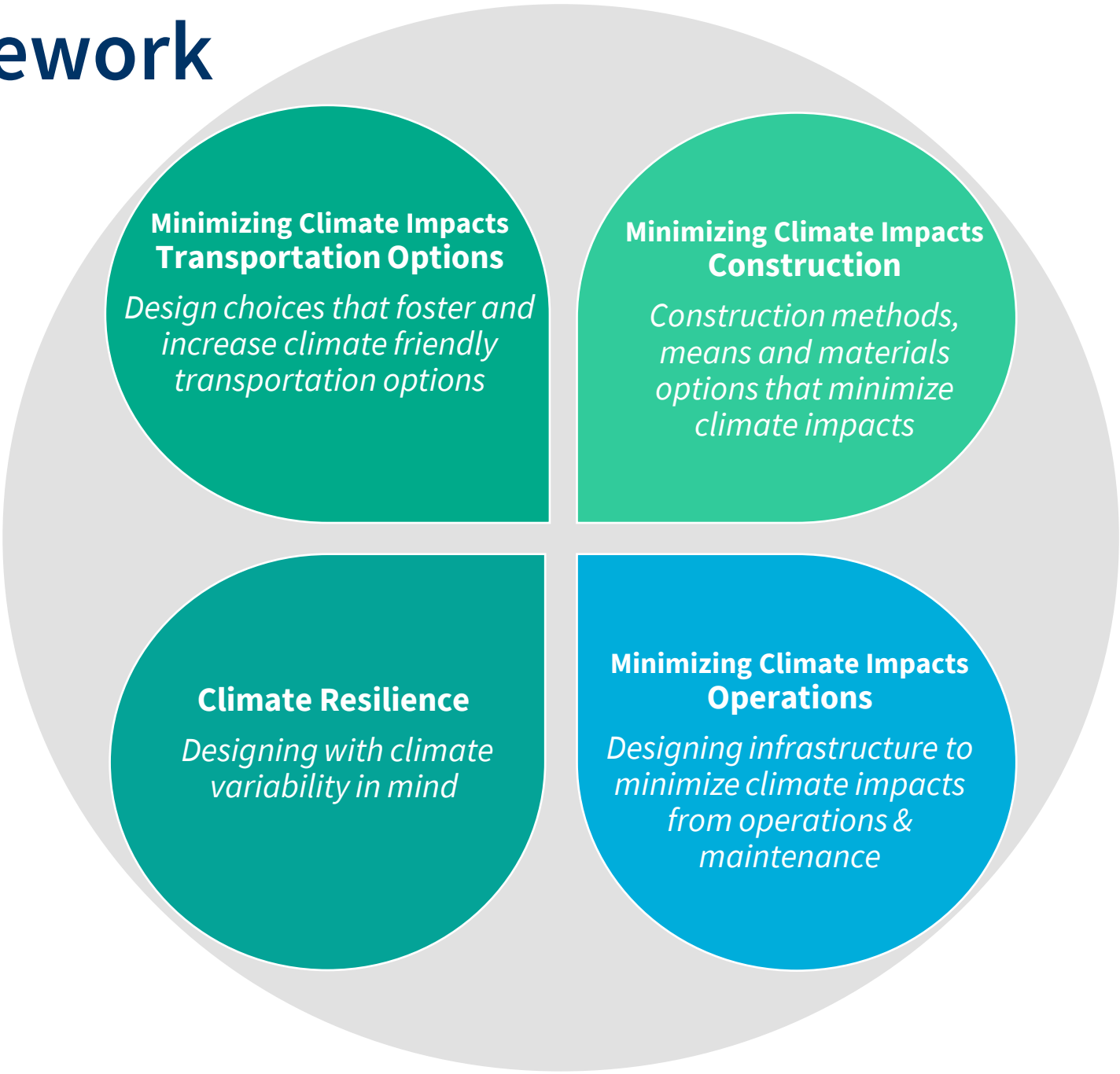
## Process:

- ▶ Direct conversations between eight partner agencies and the program
- ▶ Catalogued all relevant changes (physical, contextual, public controversy) and partner agency priorities

## Purpose:

- ▶ Identify design options that address changes and improve upon past work
- ▶ Propose narrowed set of design options for consideration by federal partners, to move forward for additional analysis and community engagement
- ▶ Position the program and region to compete for federal infrastructure funds

# Climate Framework Overview



# Next Steps/Moving Forward

- Continue to work with agency partners to **identify the set of design options** to move forward for additional analysis and community engagement
- Draft **screening criteria and performance measures** using **equity and climate frameworks**, along with previously gathered input on **community values and priorities**
- Identify the most effective ways to **formalize program commitments** through multiple avenues such as letters of concurrence, memorandums of understanding, and mitigation commitments





# Information:

## Reflections from recent discussions with CAG and EAG on proposed approach and updates on their work

# Community Advisory Group: April 28 Meeting

## ▶ Reviewed

- *Program update and guidance from federal partners*
- *Pathways forward*
- *Process to update environmental documentation*

## ▶ Consensus Requested On

- *CAG Charter*
- *Community values and priorities*

# Community Advisory Group: April 28 Meeting

- ▶ Individual check-ins are ongoing - 26 meetings completed so far
- ▶ Summary of themes:
  - Strong desire to move faster and begin discussing details of a solution
  - Appreciation of historical context, information, and setting of a foundation from the beginning
  - Breakout groups are productive and allow for more direct contact member to member – valuable to keep them as part of meetings
  - A communication piece for updates between meetings would be helpful
  - Appreciate the individual check-in meetings
  - Want to know how and where their voice will influence the program

# Equity Advisory Group (EAG) Update

## April 19<sup>th</sup> Meeting

- ▶ Received update on four pathways
- ▶ Approved a recommended program-specific definition of equity
- ▶ Discussed potential equity-focused screening criteria & performance measures
  - Part of Equity Framework

**Next meeting Monday May 17th, 5:30-7:30pm**

(as always, open to the public)

# EAG Workplan (April – August 2021)



- ▶ Refine & recommend program **Equity Definition**
- ▶ Refine overarching **Equity Objectives**
- ▶ Develop and recommend **performance measures** (measures of success) and **screening criteria** (how we evaluate design options)
- ▶ Provide **design recommendations** & feedback based on definition, objectives



Program Equity Definition  
*(What does 'equity' mean in  
the context of IBR?)*

Equity Objectives  
*(What do we want to  
achieve?)*

Equity Framework

Measures of Success  
*(What do we want to  
measure, how will we  
measure it?)*

Put into action  
*(Community engagement,  
design, construction  
specifications, etc.)*

# Equity definition

The Interstate Bridge Replacement program defines equity in terms of both process and outcomes.

**Process Equity** means that the program prioritizes access, influence, and decision-making power for marginalized and underserved communities throughout the program in establishing objectives, design, implementation, and evaluation of success.


**Outcome Equity** is the result of successful Process Equity and is demonstrated by tangible transportation and economic benefits for marginalized and underserved communities.

# Equity definition

**Marginalized and underserved communities** are defined as those who experience and/or have experienced discrimination and exclusion based on identity, such as:

- BIPOC (Black, Indigenous, and People of Color)
- People with disabilities
- Communities with limited English proficiency (LEP)
- Persons with lower income
- Houseless individuals and families
- Immigrants and refugees
- Young people
- Older adults

Together, Process Equity and Outcome Equity contribute to addressing the impacts of and removing long standing injustices experienced by these communities.



# Discussion and Feedback:

## Preparing for the May 20 ESG Meeting and Recommendation to the Bi-State Legislative Committee

# Preparing for the May 20 ESG Meeting

At the May 20 ESG meeting, members will be asked to provide feedback on the proposed approach to move program work forward in a way that reflects the regional values and priorities that have been shared, which will in turn be presented to the Bi-State Legislative Committee.

The proposed approach includes:

- ▶ Developing equity and climate frameworks to demonstrate the program's commitment to embedding these priorities throughout the program work in actionable and measurable ways.
- ▶ Working with partners to identify the design options that need to be considered through analysis and community engagement to address changes.
- ▶ Developing screening criteria based on community values and priorities to help shape the details of the future solution.
- ▶ Identifying how best to formalize program commitments to equity and climate.

**Based on what you have heard, what questions and feedback do you have on the proposed approach moving forward?**



# Feedback: Opportunity for Public Input

# Comment Instructions

## To make a verbal comment:

- ▶ If you have joined by Zoom, click “Raise Hand.”
- ▶ If you have joined by phone, press \*9 to raise your hand.
- ▶ The facilitator will call on participants. You will receive an “unmute” request. Please accept it. If you are commenting by phone dial \*6 to unmute.
- ▶ Please provide your name and affiliation.
- ▶ Attendees will be allocated up to 2 minutes for public comment depending on the number of commenters up to a total of 10 minutes.



**If we run out of time and you have not had a chance to speak, you can still provide comments after the meeting.**

# Comment Instructions

## To submit comment after the meeting:

- ▶ Fill out comment form on program website or email comments to [info@interstatebridge.org](mailto:info@interstatebridge.org) with “ESG Public Comment” in the subject line.
- ▶ Call 888-503-6735 and state "ESG Public Comment" in your message.
- ▶ All written comments must be received prior to 48 hours in advance of each upcoming meeting in order to be distributed to ESG members. Comments received after that point will be distributed to members in advance of their next meeting. All comments are posted on the IBR website.







# Information: Report Out on Legislative Discussions Regarding the IBR Program

# Updates from Members of the Bi-State Legislative Committee



# Confirm Upcoming Meeting Topics, Next Steps, and Summary

# Next Steps, Action Items, and Summary



- ▶ May ESG meeting date: **Thursday, May 20, 10am-1pm (3-hour meeting)**
- ▶ Confirm upcoming meeting topics:
  - ▶ Program progress and updates
  - ▶ CAG and EAG updates
  - ▶ ESG members will be asked to provide feedback on the proposed approach to move program work forward, which will in turn be presented to the Bi-State Legislative Committee
- ▶ Review action items and summary



# Thank you!